



October 12, 2017

Marlene M. von Friederichs-Fizwater, Ph.D., MPH  
Founder/ Executive Director  
Health Communication Research Institute, Inc.  
5025 J Strett, Suite 311  
Sacramento, CA 95819

Dear Dr. von Friederichs-Fitzwater:

River City Medical Group supports the Health Communication Research Institute's (HCRI) development of Joshua's House, a hospice/respite house for the homeless on Loaves & Fishes campus in Sacramento. Homelessness is a critical social and public health issue. It is well documented that homeless individuals utilize the emergency department for episodic care, have multiple uncontrolled co-morbidities and as a result overall, have a shorter life expectancy than individuals with stable housing. Despite these well-known facts, there has never been an effort to address end of life care for Sacramento residents who are homeless until now. Joshua's House will allow its residents to receive compassionate care from licensed hospice and home health provider, in a warm, comfortable and secure home-like environment. In addition, it will serve to significantly reduce health care costs associated with emergency department usage and lengthy hospital stays due to inadequate post discharge care facility options.

River City Medical Group (RCMG), is a progressive Independent Physician Association (IPA) uniquely dedicated to serving the Medi-Cal population. Founded over 25 years ago, it is our mission to not only understand the needs of our diverse communities, but to address them with creative and culturally sensitive care solutions. We provide care for over 170,000 Medi-Cal members in Sacramento. As the largest Medi-Cal physician groups in Northern California, RCMG has been effective in helping patients gain access to member-centered health care services and community resources.

For our Medi-Cal Managed Care members to have a safe and secure environment to receive end of life care is a much-needed resource. We look forward to working with you and our Health Plan partners to provide hospice care for our members who need this care.

Sincerely,

A handwritten signature in blue ink, appearing to read "Kendrick Que".

Kendrick Que  
Chief Operations Officer  
River City Medical Group

A handwritten signature in blue ink, appearing to read "Janice F. Milligan".

Janice F. Milligan, RN  
VP, Program Development/ Community Relations  
River City Medical Group

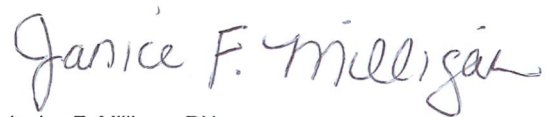


Sincerely,

A handwritten signature in blue ink, appearing to read 'KQ', with a long horizontal flourish extending to the right.

Kendrick Que  
Chief Operations Officer  
River City Medical Group

Cc: Margaret Tater, Esq.  
Lisa Chan- Swin, MHA

A handwritten signature in blue ink, reading 'Janice F. Milligan', with a long horizontal flourish extending to the right.

Janice F. Milligan, RN  
VP, Program Development/ Community Relations  
River City Medical Group